MINUTES:  June 21, 2012

MEETING:  Daytona State College
District Board of Trustees

PLACE:  Daytona State College
Daytona Beach Campus
Building 100, Room 402L
1200 W. International Speedway Blvd.
Daytona Beach, Florida

PRESENT:  Dr. Carol Eaton, Corporate Secretary/President
Mr. Dwight Lewis, Chair
Dr. Christina Frederick-Recascino, Vice Chair
Mr. Bob Davis
Mr. Lloyd Freckleton
Mrs. Mary Ann Haas
Mrs. Betty Holness
Mrs. Forough Hosseini
Mr. John Tanner

Board Workshop began 1:05 p.m.

Mr. Lewis welcomed everyone to the meeting. He explained how the Board members have met individually with Dr. Eaton and the senior executive staff to review the annual budget and the workshop was another opportunity for the Board to review and discuss the budget as a group. Mr. Dennis Micare, Senior Vice President for Finance and Administration, reviewed the 2012-2013 Annual Budget which included design principles, budget priorities, summary budget points for college operations and facility budgets, explanation of funds, budget summary by fund, comparisons of revenue and expenditures, three-year strategic plan for reserves, tuition fee schedule, and the capital outlay budget. Discussed graduation fees, diplomas versus transcripts, and costs associated with commencement. Mrs. Hosseini proposed discontinuing charging graduation fees. Mrs. Haas was proud the College is not proposing to raise tuition.

Board Workshop adjourned 1:58 p.m.

Board Meeting began 2:05 p.m.

Distributed prior to the start of the meeting: An Evening in Tuscany “Save the Date” postcard. Made an official part of the minutes as Supplemental A: 6/21/12. 2010-2013 Strategic Plan. Made an official part of the minutes as Supplemental B: 6/21/12. In Brief electronic newsletter June 20, 2012. Made an official part of the minutes as Supplemental C: 6/21/12

I. CALL TO ORDER

Mr. Lewis called the meeting to order at 2:05 p.m.
II. ROLL CALL
All trustees were present.

Dr. Vitale recognized faculty and staff from the athletic department which included Will Dunne, Alison Mohr, Cindy Iafanti, Sabrina Manhart, Tim Touma, and students from the men’s baseball team, Taylor Byle and Daniel Hoover. Dr. Vitale explained at the last Board meeting he highlighted the academic accomplishments of the baseball team who were ranked number one in the state. He had been hopeful to hear by this meeting if they had ranked number one in the country but the College has not received word yet. He wanted to take this opportunity to thank the faculty and staff who have worked with these athletes and how they have maintained the focus on academic performance. Mr. Lewis shared he was more proud of these students because of their academic achievements and stated how important an education is for their future and thanked them for setting a good example.

III. PUBLIC PARTICIPATION
Mr. Lewis inquired if there were any members from the public that requested time to appear before the Board.

Requests to appear before Daytona State College District Board of Trustees forms. Made an official part of the minutes as Supplemental D: 6/21/12.

Pastor Toni Charles, Mr. James R. Mason, and Ms. Jennette Martin spoke on behalf of the St. James Academy awarding high school diplomas that are no longer accepted by Daytona State College. Mr. Lewis shared he has studied this issue and recommended they meet with Dr. Eaton to review why this has changed and to see if there is something the College could do to help.

Mr. R. Thomas Copeland spoke on the issue of smoking on campus and was not supportive of smoking on the College’s campuses.

IV. PUBLIC HEARING - POLICIES
A. Approval of First Reading – College Policies Sections 1-4
Dr. Eaton explained the review of College Policies will occur every other year and sections 1-4 were being presented as the first reading and will then be brought back again for a second reading and vote. Mrs. Haas felt the policies should be reviewed in a workshop setting so they could be more thoroughly reviewed with the Board since this section covers the Board’s duties, powers and responsibilities. She explained some language was stricken that dealt with the fiduciary responsibility and how there was not much oversight of the Foundation. Dr. Eaton thanked Mrs. Haas for calling and sharing her concerns regarding this and explained the revisions to Policy 2.01 came directly from the state and how the first reading is an opportunity for the Board to see changes and provide input and give direction. Mrs. Hosseini was pleased to read how clear and comprehensive Policy 2.01 is and found this helpful and did not feel a workshop was necessary. Dr. Eaton stated statutes referenced are
checked by Mr. Brian Babb and each vice president’s area is very familiar with their statutes. Dr. Recascino felt the first reading brings policies to the table and can then begin to look at the policies in more depth. Mr. Lewis felt the policy strengthened the Board’s responsibility and was satisfied with the overall policy. He agreed with Mrs. Haas about the Foundation oversight and the Board could study the policy and address this at the next meeting. Mrs. Haas mentioned language being stricken that addressed the Board’s annual organization and minutes and this may be something to keep in place. Mr. Lewis suggested small changes can be made at the next meeting or the Board could contact Dr. Eaton with their concerns before the next meeting. If changes were extensive the item could be tabled until the next meeting. Dr. Recascino asked that if any new modifications were made they be identified in next month’s packet. Dr. Eaton clarified the Board would like to look at board organizational structure; Policy 2.03 with regards to Foundation oversight; and identify new modifications. Mrs. Holness suggested any concerns with policies should be sent to Dr. Eaton with a recommendation for language changes they would like to see incorporated into the policy and Mr. Lewis agreed.

**MOTION:** (Recascino/Haas) The District Board of Trustees approve the first reading of policies section I through IV, as presented. Motion carried unanimously.

V. **CONSENT AGENDA**

A. Approval of 5/24/12 Evaluation of President Minutes  
B. Approval of 5/24/12 Regular Board Meeting Minutes  
C. Approval of Agreements  
D. Approval of Agreements – Standard  
E. Approval of Budget Amendments  
F. Approval of Contractor Pre-qualification for Construction Projects Board Certification  
G. Approval of Deletion of Inventory Items  
H. Approval of Grant Applications  
I. Approval of Human Resource Recommendations  
J. Approval of Out of District Field Trip Request  

Approval of State Requirements for Educational Facilities (SREF) Inspection 2011-2012

Mr. Lewis asked if there were any items the trustees would like pulled from the Consent Agenda. Mrs. Holness requested to pull Item F. Approval of Contractor Pre-qualification for Construction Projects Board Certification for further discussion.

**MOTION:** (Freckleton/Recascino) The District Board of Trustees approve the remainder of the Consent Agenda. Motion carried unanimously.
Mrs. Holness inquired about firms being identified as women or minority owned. Dr. Eaton thanked Mrs. Holness for her call ahead of time and explained this information is self-reported by the companies and the College is not able to require this of vendors. She did indicate one company reported they were a native-American firm. Mrs. Holness hoped there is greater outreach to diversify the list of employers. Mr. Lewis noted greater outreach should be done if it was not being done already.

**MOTION:** (Holness/Haas) The District Board of Trustees approve Item F. Approval of Contractor Pre-qualification for Construction Projects Board Certification. Motion carried unanimously.

VI. **TIME RESERVED/PRESIDENT**

A. **President’s Update**

Dr. Eaton highlighted handouts that included the upcoming Foundation Gala; the College’s Strategic Plan and how the annual plan fits into this plan; a copy of the fiftieth year anniversary booklet on Daytona Beach Community College which has a wonderful history of the college; and photographs from commencement.

Dr. Eaton explained the recent copy of In-Brief highlighted the opening of the Veterans Center this fall and what a great project this is for those in this community. She attended the joint annual meeting of the Council of Presidents (COP), Florida Association of College and Universities and the Independent Colleges and Universities where presidents can come together and speak on issues important to higher education in Florida. She shared how there was a lot of conversation at the state level about continuing contracts (tenure) and how language is being developed at the state level and could provide an update at a future Board meeting. She stated how she currently serves on the Council of Presidents’ Executive Committee and has been asked to serve as the liaison to the support councils and will work with the chairs of each council in preparation for the COP monthly meetings. She explained there are four support councils – Council for Instructional Affairs, Council of Student Affairs, Council of Business Affairs and the Resource Development Council. She met with Dr. Sandy Shugart, President of Valencia College, to discuss Direct Connect and what that would look like in the future. She shared the language for Direct Connect was originally written when colleges were all community colleges and was invited to join the dialog about changes to the language.

Dr. Eaton attended the annual Juneteenth Celebration and spoke recently at a Flagler Rotary meeting. Dr. Eaton introduced and welcomed Dr. Buck James, incoming Associate Vice President for Enrollment Development, and Mr. Kevin McCrary, Dean of Financial Aid. She recognized Dr. Dick Pastor, Associate Vice President of Enrollment Development who has been with the College five years and thanked him for his service.
Dr. Eaton explained the Association of Community College Trustees award nomination for Trustee Haas is being finalized and will send a copy to the Board once completed. Mrs. Haas was humbled and honored to be nominated.

The President’s goals for July 1, 2012 – June 30, 2013 were included in the agenda packet.

**B. Approval of 2012-2013 Salary Administration Plan**

Dr. Eaton explained this document is presented to the Board annually and revisions were made to minimum levels of pay grades which have not been changed since 2007 and addresses the compression issue. The focus of this plan is to adjust some of the pay grades in career and professional staff areas and cited an example where the lead custodial position was the same pay grade as the custodial position. Increases will only impact those who are in the lower pay grades and currently make the minimum. 127 employees would be affected, and of those, 113 are hourly employees at the lower pay levels. Dr. Eaton referenced the asterisk language in page 295 and how maximums are approved by the Board and not the president. She explained how throughout the year a position could go over the maximum but the wording can be revised in the motion.

**MOTION:** (Hosseini/Holness) The District Board of Trustees approve amending page 295 of the 2012-2013 Salary Administration Plan asterisk definition to be “approved by the Board of Trustees.” Motion carried unanimously.

Mrs. Hosseini shared even in difficult times she is supportive of raises for those individuals in the lowest pay grade because this will increase those pay grade levels. Mr. Davis agreed with the increases for the lowest paid employees.

**MOTION:** (Hosseini/Haas) The District Board of Trustees approve the 2012-2013 Salary Administration Plan, effective July 1, 2012, as amended. Motion carried unanimously.

**C. Approval of 2012-2013 Annual Institutional Plan**

Dr. Eaton explained each year the Strategic Planning and Assessment Committee develops an Annual Plan as part of the college-wide Strategic Plan. The Annual Plan is directly linked to the Mission Statement and Strategic Plan and its primary purpose is to serve as a foundation for the one-year operational planning that is done at every unit level by all the non-academic departments.

The Annual Plan includes six outcomes that represent the basic functions and activities of the institution. Each planning unit develops specific measurable outcomes for the coming year that link to one or more of these outcomes.
The committee that developed the plan included representatives from the administrative, faculty, professional and career employee constituent groups. The committee reviewed the Mission Statement and Strategic Plan, looked at this year’s Annual Plan and unit plans to see where progress is being made and where gaps still exist. The plan was drafted and presented to the Planning Council and was then adjusted based on input from Planning Council, approved by the executive staff and is being presented for approval by the Board.

Dr. Eaton explained there is a challenge for next year and asked Dr. Nancy Morgan, Associate Vice President for Institutional Effectiveness, to discuss a significant change that will happen in this planning cycle. Dr. Morgan explained there will be two changes, one is to shift away from objectives to outcomes which will put the focus on what the College does every day and how it can improve. The other change is to align the annual and unit planning processes with the budgeting process so unit managers can use their plans to build their budget requests. This will shift everything by six months and the next annual plan will be brought to the Board in January.

**MOTION:** (Recascino/Haas) The District Board of Trustees approve the 2012-2013 Annual Institutional Plan, as presented. Motion carried unanimously.

### D. Approval of Major Endowment Recognition

Dr. Eaton shared how she met with a person representing a major endowment that the College has had since 2004 and upon further investigation found that the George C. Nunaman Endowment Trust Fund has awarded $750,000 in scholarships since it began. Recipients of the scholarship write a note to the remaining member of the family thanking them for this opportunity. The remainder of the trust fund will come to the College when the last remaining beneficiary of the trust passes. Dr. Eaton would like the Board to consider recognizing this family by having the George C. Nunaman name on a building. She explained how staff have looked into buildings not yet named and how the interest of the donor was the general education of students. She brought forward for consideration the recommendation that the Education Hall (Bldg. 200) be named the Nunaman Education Hall.

Mrs. Hosseini thanked Dr. Eaton for sharing information about this donor and would like to follow the process that is in place. Dr. Eaton indicated there is a current policy in place and how the significant changes will be to the procedure which will be brought to the Board in September. She felt this gift was so substantial that it warranted the Board’s consideration at this time. Mr. Lewis shared about the significance of the trust and believes this is the right thing to do and will work to have a better policy in place. Mr. Davis discussed not doing another naming until the updated
policy was in place and how the Board should write a thank you note to these types of donors. Mrs. Haas asked about other trusts and Dr. Eaton explained there are no other substantial trusts at this time. Mrs. Hosseini inquired about other donor levels and Dr. Eaton explained Mrs. Sanders is researching this data. Mr. Lewis supported this proposal but did not want to do other naming opportunities until an updated policy and procedure is in place. Mrs. Hosseini asked if this could wait until the revised policy and procedure are in place and Mr. Tanner stated the remaining heir is advanced in years and would not want to delay too much longer as this person may not be around to thank. He shared how it would be appropriate to have a modest ceremony, inviting him and his family or caregivers and how this would bring attention to the significant generosity of this donor and provide an opportunity for significant media coverage that may encourage others to do something similar. Dr. Recascino indicated it was important to remember this was not just recognizing past contributions but will recognize the remainder of the trust which will come to the College and could be used in perpetuity. Mr. Freckleton suggested looking at other institution’s policies which may mirror what the Board is asking for. He agreed this may be a good opportunity and may encourage others in the community to do something like this. Mrs. Hosseini appreciated Mr. Tanner’s comments and was supportive of the proposal.

**MOTION:** (Davis/Recascino) The District Board of Trustees approve naming Building 200 on the Daytona Campus, Nunamann Education Hall. Motion carried unanimously.

Mrs. Haas asked if there could be a list developed of available buildings and Dr. Eaton shared a comprehensive list of all building and areas named after someone was being developed.

**E. Approval of Authorization Request**
Dr. Eaton explained this authorization will allow the College to fill positions between the June and August board meetings and will bring forward in August for ratification.

**MOTION:** (Hosseini/Haas) The District Board of Trustees authorizes the President to appoint personnel prior to the August 2012 Board meeting in accordance with salary schedule and other provisions of Board policy. Personnel appointed during this time will be placed on the August Board meeting agenda for ratification. Motion carried unanimously.

**F. Approval of Private Attorney Services for 2012-2013**
Dr. Eaton explained the College utilizes outside private attorney services based on the firm’s area of expertise and presented for approval.
MOTION: (Davis/Haas) The District Board of Trustees approve the request for private attorney services with the firms of Kaney & Olivari, P.L. and Holland & Knight, LLP for 2012-2013. Motion carried unanimously.

Mr. Lewis shared he asked Mr. Kaney not to attend board meetings because it was costly to the College and how they have not utilized his services during meetings. He did explain Mr. Kaney should be kept as the attorney but the Board should use him as needed so they are being financially prudent and hoped the Board concurred with that decision.

VII. ACADEMIC AFFAIRS
A. Approval of Program Deletions
Dr. Michael Vitale, Senior Vice President of Academic Affairs, reviewed the programs being presented for deletion and explained the courses in the certificate child care are offered as part of the AS degree program and obtaining a certificate is no longer useful in gaining employment in this field. Dr. Vitale and Mrs. Mary Bruno, Associate Vice President for Workforce and Continuing Education, reviewed the requirements of the plumbing apprentice program that are not being met and if there becomes a need for the program again in the future this can be revisited. Mr. Davis asked if the College works with the business industry on meeting their needs for employees. Mrs. Bruno explained the College works very closely with business industry and the Workforce Development Board and shared examples of the work the College has been doing to fill employer’s needs. Staff will work with students for a teach out plan.

MOTION: (Freckleton/Holness) The District Board of Trustees approve the following program deletions, as presented. Motion carried unanimously.

- College Credit Certificate in Child Care Center Management Specialization (Code 0809)
- College Credit Certificate in Infant Toddler Specialization (Code 0810)
- College Credit Certificate in Pre-School Specialization (Code 0811)
- College Credit Certificate in School Age Specialization (Code 0812)
- Vocational Credit Certificate in Nurse Aid and Orderly (Code1027)
- Vocational Credit Certificate in Plumbing Apprentice - Union (Code1070)

B. Approval of Courses Repeatable for Credit
Dr. Vitale reviewed courses that are an exception to the repeat rule which would allow students to repeat courses for individualized study, elective course work, as a requirement of a major, and courses that are intended
to continue over multiple semesters. Dr. Recascino inquired if repeating courses would affect a student’s financial aid and Dr. Vitale shared it could if the student gets into excess hour trouble but there are restrictions in place so this should not become an issue. He further explained how students may repeat any course where they receive a grade of “D” or “F” to improve their grade but those being presented are skill building courses or where topics could change and gave examples of this.

MOTION: (Hosseini/Davis) The District Board of Trustees approve the courses repeatable for credit, as presented. Motion carried unanimously.

C. Approval of 2012-2013 Lab Fee Recommendations
Dr. Vitale explained how lab fees are reviewed annually and the have improved the process considerably from last year. He indicated they work in collaboration with finance and the internal auditor to make sure the fees are appropriate and are properly justified. There were 468 courses with lab fees last year and have reduced this to 366. He explained they can only charge students the actual costs of the supplies used in the class and how the College assist students, when practicable, in buying supplies in bulk which reduces the cost to the student.

MOTION: (Haas/Hosseini) The District Board of Trustees approve the lab fee recommendations, as presented. Motion carried unanimously.

VIII. ENROLLMENT AND STUDENT DEVELOPMENT
A. Enrollment Report
Dr. Richard Pastor, Associate Vice President for Enrollment Development reviewed decreases in summer enrollment as compared to the previous year, changes in specific categories and changes being experienced by each of the campuses. He reviewed the enrollment for fall which is currently down 17.9% compared to the previous year and what areas were experiencing declines. He explained new student applications are down 1.1% for the summer and 8.5% for the fall. He presented information on admission events that occurred on each of the campuses in April; new student enrollment days held in June; and career showcase nights that are upcoming in June and July.

Distributed Showcase Nights flyer. Made an official part of the minutes as Supplemental E: 6/21/12.
IX. FINANCE / FACILITIES
A. Finance

1. Executive Financial Summaries for May 2012

Mr. Micare reviewed the executive summary which included revenues and expenses; schedule of accounts-cash basis by fund; general operating fund one; operating summary that included salary and fringe benefits, current expenses and capital outlay. He reviewed monthly student fee revenues; reserve funds in funds 1, 3 and 7; equipment replacement and maintenance, and construction projects that are underway.

2. Wire Transfers/Checks Issued Greater Than/Equal to $50,000

Mr. Micare presented as information.

3. Approval of 2012-2013 Annual Budget

Mr. Micare presented for approval. This item was reviewed during the workshop.

**MOTION:** (Hosseini/Recascino) The District Board of Trustees approve waiving graduation fees for college and high school graduates, still keeping the conditions where a student’s account must be in good standing to receive their diploma. Motion carried unanimously.

**MOTION:** (Hosseini/Recascino) The District Board of Trustees approve the 2012-13 Daytona State College Fund 1 Annual and Capital Outlay Budgets, as amended. Motion carried unanimously.

Mr. Micare indicated a budget amendment will be brought forward reducing the revenue and expenditures by the appropriate amount with regards to the amendment.

4. Approval of Uncollectible Accounts Receivables

Mr. Micare explained the largest areas of uncollectable receivables were the bridge loans and Title IV. The bridge loan program is no longer active and explained how the College is responsible for Title IV repayment if a student does not attend. He discussed what processes are in place to try and recover these funds and how there is an initiative brought forward by Dr. LoBasso that will require students coming through the financial aid office to attend debt management counseling. Mrs. Hosseini shared another initiative mentioned by Dr. LoBasso that is being done in California where students receive a payment every two weeks, rather than a lump sum, of the balance of their Pell grant after paying for their courses and encouraged the College to look at this as another possibility. Mr. Tanner asked if this was a problem for all colleges and Mr. Micare indicated it was. Mr. Tanner thought because these are
federal funds it was something that should be brought to the legislature and how driver license revocation could be tied to this and this may be a discussion for college presidents. Mr. Freckleton shared there were many things that could be done electronically that would encourage students to come back and do the right thing.

**MOTION:** (Freckleton/Holness) That the District Board of Trustees approve the write-off of uncollectible account receivables in the amount of $917,440.27. Motion carried unanimously.

### B. Facilities

1. **Approval of Building 200 Writing Center Expansion – Change Order Approval**

   Mr. Micare presented for approval.

   **MOTION:** (Hosseini/Haas) That the District Board of Trustees approve the above change order increasing the total contract to $243,094. Motion carried unanimously.

2. **Approval of Final Completion and Final Payment – Building 100 – 3<sup>rd</sup> Floor Accounting Remodel**

   Mr. Micare reviewed and presented for approval.

   **MOTION:** (Hosseini/Freckleton) That the District Board of Trustees approve final completion of the Building 100 - 3<sup>rd</sup> Floor Accounting Remodel project and final payment of $36,724 be made to Ovation Construction, Inc. Motion carried unanimously.

3. **Approval of Capital Improvement Program (CIP) 2013-2014 through 2017-2018**

   Mr. Micare reviewed the priorities and presented for approval. Mrs. Haas stated how this is the College’s wish list since there is not a lot of funding available for capital projects.

   **MOTION:** (Holness/Recascino) That the District Board of Trustees approve the Capital Improvement Program for 2013-2014 through 2017-2018 for submittal to the Division of Florida Colleges on July 1, 2012. Motion carried unanimously.

### X. MONTHLY STATUS REPORT

#### A. Foundation Update

Mrs. Donna Sue Sanders showed the newly created campaign video that will be used on the website, emailed to College staff, and will air on Bright House stations. She thanked Mr. Davis for the great idea to also have the trustees send thank you notes to large donors. Mrs. Haas shared
information on the Foundation’s annual gala that will be held September 21, 2012 in the Hosseini Center and will honor someone from Flagler County. Mr. Jim Gardner, former CEO of ITT and Daytona State College board member was selected as the honoree. She shared how Mr. Gardner was a visionary and was instrumental in the donation of the parcel of land for the Flagler/Palm Coast Campus.

XI. TIME RESERVED/BOARD CHAIR
A. Board Chair’s Update
Mr. Lewis thanked the Board members for contacting Dr. Eaton prior to the meeting with their questions so she has time to research the answers for the meeting. He explained how he and Dr. Eaton attended a volunteer appreciation event for those who volunteer at the News-Journal Center and how they are a great group of people. He stated he met with the state auditor to discuss the annual fraud questionnaire and the last question was if there were any areas of concern the Board would like the auditors to consider when they conduct their review. He explained they did not identify any areas.

B. Approval of Board Meeting Schedule for 2012/2013 Revision
Mr. Lewis reminded the Board the officer elections that will take place at the August board meeting. Mr. Lewis explained Dr. Eaton has been asked to serve on a SACS re-affirmation committee in November and would like to move the November meeting to the 29th and the December date could just be a dinner with no meeting.

MOTION: (Haas/Recascino) The District Board of Trustees amend the 2012/2013 meeting schedule changing the November meeting date to November 29, 2012. Motion carried unanimously.

MOTION: (Recascino/Holness) The District Board of Trustees approve the amended schedule changing the August meeting date to August 23, 2012. Motion carried unanimously.

C. Board Professional Development Opportunities
Mr. Lewis presented as information the upcoming professional development opportunities for the Board and asked if any Board members were interested in attending the Association of Community College Trustees Leadership Congress in October. Mrs. Haas and Mrs. Holness shared what a wonderful and informative conference this was last year and plan to attend again.

XII. TIME RESERVED/CONSTITUENT HEADS
Reports were presented by Mrs. Mary Bruno for Ms. Cass Fowler, Administrators Council President; Ms. Lori Lemoine, Career Employees Association President introduced incoming president Ms. Valerie Lee; and Mr. Hector Valle, Professional Council President introduced incoming president Mr. Bill Harrison.
XIII. TIME RESERVED/BOARD MEMBERS
Dr. Recascino stated everyone was doing a good job and hoped everyone has a great summer.

Mr. Davis inquired about non-profit organizations receiving equipment donations from the College and Dr. Eaton will research and will let him know. Mr. Davis recognized Chef Costa Magoulas for being in the top four competing for the National Chef Educator of the Year.

Mr. Freckleton stated what a difference a year has made and congratulated Dr. Eaton and the staff on their hard work. He explained how it was a pleasure to read nice articles in the newspaper about the College.

Mrs. Haas agreed the newspaper article was wonderful piece on the College. She thanked the Board for their support and appreciated being able to have conversations with Dr. Eaton about topics that they may not always agree on and gains so much from these conversations. She believes Dr. Eaton is a remarkable resource and asset to the College and appreciates how much she has done for the College.

Mrs. Holness was pleased with all of the wonderful positive media coverage about the College and how things have come a long way, bringing the focus back on the students. She suggested for consideration robes student’s rent for commencement could be donated back for those who cannot afford to purchase them.

Mrs. Hosseini wished everyone a happy summer.

Mr. Tanner commented on the rising cost of higher education and was interested in how these costs have changed over the years and where the College is compared to other institutions. Dr. Eaton explained in recent reports that rank the states, Florida ranked very high among the states for affordability, accessibility, and transfers. She also stated four-year institutions were most efficient for educating their students and two-year institutions were ranked third in the country.

XIV. ADJOURN
Mr. Lewis adjourned the meeting at 4:57 p.m.

Date of next regular meeting: August 23, 2012.